



# Applying for the NCAfE Award

## North Carolina Awards for Excellence Program

The NCAfE Award Program recognizes organizations that have achieved the highest level of performance excellence, based on principles of the Baldrige Excellence Framework.

Following is information on applying for the NCAfE Award.



# Applying for the NCAfE Award

## What is the NCAfE Program?

The NCAfE Awards Program recognizes organizations that have achieved the highest level of performance excellence, based on principles of the Baldrige Excellence Framework—the Criteria for Performance Excellence. To participate, an organization must submit an application packet of appropriate materials.

## Applications

- Part 1 Intent to Apply/Eligibility Form  
\$250 Intent Fee  
Postmarked by  
April 3, 2026
- Part 2 Application Form  
\*Organizational Profile and Criteria response  
Application Fee  
Postmarked by  
July 31, 2026

*\*A five page Organizational Profile, plus up to 50 pages addressing the multiple item requirement is expected.*

Please mail your completed and signed application. In addition to the printed Organizational Profile and Criteria response form, please send an electronic PDF version of all materials to [contact@tncpe.org](mailto:contact@tncpe.org).

## Application Review Process

Applicants are reviewed and evaluated based on the Baldrige Excellence Framework in a five - stage process by members of the NCAfE/TNCPE Board of Examiners. These examiners, specially trained in the Baldrige Excellence Framework, adhere to strict rules regarding confidentiality and conflict of interest during each stage of the review process.

- Stage 1 - Independent review and evaluation by members of a team of examiners
- Stage 2 - Consensus review and evaluation by a team of examiners
- Stage 3 - Site visit review by a team of examiners
- Stage 4 - Final Feedback Report preparation by a team of examiners
- Stage 5 - Panel of Judges reviews and determines if applicant has achieved the excellence level. If not, the applicant will be encouraged to apply the following year.

## Site Visit

Each NCAfE evaluation includes a site visit. A team of examiners will spend two to three days at the applicant's worksite to gain a better understanding of operations and processes. The site visit is not an audit; its purpose is to provide the applicant a further opportunity to tell its story.

Applicants will receive a site visit agenda at least one week in advance of the site visit. The agenda may include a schedule of planned visits to facilities and operating units, a list of officials to be interviewed and the names of examiners scheduled to participate.

Applicants must pay a site visit fee based on the number of full-time equivalent employees. Refer to the Fee Table. Applicants will be invoiced following completion of the site visit.

## Feedback to Applicants

At the conclusion of every evaluation, the applicant receives a written assessment by the examiner team called a Feedback Report. Providing a pathway for improvement, the Feedback Report is one of the most valuable features of the NCAfE Award process.

Each Feedback Report contains applicant-specific strengths and opportunities for improvement based on the Baldrige Excellence Framework. Feedback Reports help organizations focus on their customers and improve overall performance.

Feedback Reports are mailed to applicants after the site visit, judging and editorial processes are complete. Strict confidentiality is observed at all times.

## Promoting Excellence

All NCAfE applicants demonstrate a commitment to excellence. We encourage all winning organizations to promote their achievements and the benefits of the Baldrige Excellence Framework.

NCAfE urges award recipients to publicize their awards and to share non-competitive information about their successful performance strategies with other organizations.



# Award Application Requirements

## Application Requirements

This table shows the NCAfE Award application requirements and review process.

Requirement	Excellence
Intent to Apply/ Eligibility Form with \$250 nonrefundable fee	Required Postmarked by <ul style="list-style-type: none"><li>• April 3, 2026</li></ul>
Organizational Profile	Required: Five pages maximum. One printed copy of Organizational Profile must accompany Application Form, Application Fee and Criteria response. Postmarked by <ul style="list-style-type: none"><li>• July 31, 2026</li></ul>
Application Form and Application Fee	Required for all applicants. Postmarked by <ul style="list-style-type: none"><li>• July 31, 2026</li></ul>
CEO signature	Required
Criteria response	<ul style="list-style-type: none"><li>• Organizational Profile</li><li>• Multiple item requirements</li></ul> 50 pages max. Please mail one printed copy and submit an electronic copy saved in a PDF file.
Site Visit*	Two to three days.

\*Applicants must pay a site visit fee to cover site visit costs.



# Award Program Fees

## Intent to Apply/Processing Fee

A \$250 Intent to Apply Fee is required with the Intent to Apply/Eligibility Form to cover costs associated with initial processing and eligibility determination.

## Application Fee

The Application Fee is required and should be included when the application is submitted to NCAfE/TNCPE. The fee is related to workforce size. Use the table below to determine your Application Fee.

## Site Visit Fee

All applicants participate in a site visit from a team of NCAfE/TNCPE examiners. The Site Visit Fee covers site visit expenses. The fee is related to workforce size. Applicants will be invoiced for the Site Visit Fee following completion of the site visit. Use the table below to determine your fee.

## Workforce Size

Workforce size is based on the number of full-time equivalent (FTE) employees working for the applicant. FTEs are defined as those who regularly work 37.5 or more hours a week and are entitled to benefits such as paid vacation, sick leave and insurance coverage.

Each instance of job sharing, where multiple individuals fulfill the responsibilities of a single position that requires 37.5 or more hours per week, is counted as one FTE.

## Fee Table:

	Member	General
<b>Level 1</b>	<500 Employees: \$3,000 >500 Employees: \$5,000	<500 Employees: \$5,000 >500 Employees: \$8,000
<b>Level 2</b>	<500 Employees: \$5,000 >500 Employees: \$10,000	<500 Employees: \$8,000 >500 Employees: \$15,000
<b>Level 3</b>	<500 Employees: \$8,000 >500 Employees: \$13,000	<500 Employees: \$12,000 >500 Employees: \$18,000
<b>Level 4</b>	<500 Employees: \$10,000 >500 Employees: \$16,000	<500 Employees: \$16,000 >500 Employees: \$20,000



# Program Materials

## Baldrige Excellence Framework Books

There are three versions of the Baldrige Excellence Framework:

- The **Business/Nonprofit** Baldrige Excellence Framework is used by the manufacturing, service, small business, nonprofit and government sectors.
- The **Health Care** Baldrige Excellence Framework is used by health care organizations.
- The **Education** Baldrige Excellence Framework is used by educational organizations.

All three versions of the Baldrige Excellence Framework book may be purchased from the NIST Baldrige Performance Excellence Program for \$30 per copy. You can also purchase a downloadable PDF of the Framework for \$12 per copy. These are available at

[www.nist.gov/baldrige/publications/baldrige-excellence-framework](http://www.nist.gov/baldrige/publications/baldrige-excellence-framework).

Please note, digital versions of the Framework will not include NCAfE-specific information such as the award cycle schedule and award application forms.



# Preparing Your Award Application

Please use the following guidelines as you complete the Organizational Profile and Criteria response portions of your NCAfE Award application.

## Organizational Profile

The Organizational Profile is a required part of your application.

Applicants will submit one printed copy of the Organizational Profile with the Application Form.

- The Organizational Profile must be no longer than five pages. Please respond to the questions on pages 4-6 of the Criteria.
- Inclusion of a glossary of terms and abbreviations, as well as an organizational chart, is strongly encouraged. The glossary and organizational chart do not count in the Organizational Profile's five-page limit.
- The number of pages in the Organizational Profile does NOT count toward the page limit in the organization's Criteria response, which will also be submitted with the Application Form.

## Page Limits

The page limits include pictures, graphs, figures, data tables, and appendices. Page limits do not include the Application Form, the five-page Organizational Profile, a glossary of terms and abbreviations, or an organizational chart.

## Criteria Response

Award applicants will submit a Criteria response, up to 50 pages, addressing multiple item requirements.

One printed copy of the Organizational Profile and Criteria response must be submitted along with the Application Form and Application Fee. In addition, you must submit an electronic copy of the Organizational Profile and Criteria response saved in a PDF file (please do not send a PDF of a scanned document).

The Criteria response should follow these guidelines:

- Must respond to the Baldrige Excellence Framework.
- Must be typed, using a font size no smaller than 10 point.
- Charts, graphs, tables, and other figures must be legible, using a font size no smaller than 8 point.
- Should identify the category and/or item number designation.

- Must not exceed the applicable page limits. Applicants may present fewer pages than noted if they wish.

## Organization

A glossary of terms and abbreviations is highly recommended. Glossaries, title pages, organizational charts and tables of contents are not counted in the page limit. All remaining pages should be consecutively numbered from start to finish.

Printed materials must be mailed to NCAfE, c/o TNCPE and postmarked by the deadline on the Application Form to:

North Carolina Awards for Excellence  
c/o Tennessee Center for Performance Excellence  
2525 Perimeter Place Drive, Suite 122  
Nashville, TN 37214-3773

Electronic materials must be saved in a PDF file and emailed to [contact@TNCPE.org](mailto:contact@TNCPE.org) by the deadline on the Application Form. Please do not send a PDF of a scanned document.

Before you apply for the Excellence Award, NCAfE must determine your organization's eligibility. Please send one copy of the Intent to Apply/Eligibility Form and the \$250 Intent to Apply Fee.

### **Please type or print**



## 1. Applicant

Organization name as it will appear on award

Address

City County Zip

## 2. Size and Locations

Total # of employees (full-time equivalent) \_\_\_\_\_

Total # of sites \_\_\_\_\_

## 3. Industry Sector

Please check the sector that best describes your organization

- Manufacturing     Education     Service  
 Government     Health Care     Nonprofit  
 **Industrial Classification**

List up to three NAICS codes that best describe your organization.

\_\_\_\_\_ for \_\_\_\_\_  
**application:**

- Business/Nonprofit  
 Health Care  
 Education

## Official Contact

Name

Title

Mailing address

Street address (no PO Box)

## 7. Alternate Official Contact

8. Returning Applicant? Yes  No

Application year(s): \_\_\_\_\_

## 9. Highest Ranking Official

## 10. Participation on the Board of Examiners

\_\_\_ Our organization wishes to send one employee to NCAfE  
 examiner training free of charge. We understand that if the  
 examiner attends training, but is unable to complete the entire  
 training and review cycle, our organization will be invoiced for  
 \$595, the value of examiner training.

We prefer not to participate on the Board of Examiners this calendar year.

**11. Assurance and Authorization**

On Citizenship: We certify that our organization is a good community citizen, and that there are no current allegations, investigations, or violations of laws/regulations related to civil rights, health, safety, finances, tax status, environment, labor relations or similar issues that could be embarrassing to NCAfE or its Award Program. We agree to disclose any such issues to NCAfE and we understand that we may be asked to re-validate this certification before award levels are determined.

On NCAfE Application: We understand this Intent to Apply Form and subsequent application to NCAfE will be reviewed by members of the NCAfE Board of Examiners. We further understand that all examiners are required to follow the NCAfE Rules of Conduct and Code of Ethical Standards to ensure confidentiality and avoid possible conflict of interest.

Authorized Signature - Highest Ranking Official

Name (please type or print)

Date

**12. Business Factors**

This information is used by NCAfE to screen and assign examiner teams to avoid conflict of interest in application reviews. Please attach a line and box organizational chart or charts for your organization.

Business/Organization Description: Provide a brief description of the nature of your business or organization (products services, programs or technologies). You must conclude with a list of key competitors or indicate if no direct competitors exist.

Market and Customers: Provide a brief description of the nature of major markets (local, regional, national, international). You must conclude with a list of key customers.

Suppliers, Partners and Collaborators: Provide a brief description of the importance of suppliers, partners, and collaborators. You must conclude with a list of key suppliers/ partners and the type of product or service provided.

**13. Subunits**

Complete only if the applicant organization is a unit or division of a larger (or parent) company. If this is the case, attach a line and box organizational chart showing your organization's relationship to the highest management level of the parent organization.

A. Is the applicant \_\_\_\_\_ a larger parent or system? (Check all that apply.)

- a subsidiary of
- a division of
- controlled by
- a unit of
- a like organization of
- administered by
- a school of
- owned by

B. Parent organization

Name

Street address (no PO Box)

City

State

Zip

Highest Ranking Official

Name

Title

Number of worldwide employees of the parent:

C. Is the applicant the only subunit of the parent organization intending to apply?

Yes  No  Do not know

D. Briefly describe the major functions provided to the applicant by the parent or by other subunits of the parent. Examples of such functions include but are not limited to strategic planning, business acquisitions research and development, data gathering and analysis, human resources, legal services, finance or accounting sales/marketing, supply chain management, global expansion, information and knowledge management, education/training programs, information systems and technology services, curriculum and instruction, and academic program coordination/development.

E. Is the applicant self-sufficient enough to respond to all seven Baldrige Excellence Framework categories?

Yes  No

If no, briefly explain.

F. Briefly describe the organization structure and relationship to the parent.

**14. How did you hear about NCAfE?**

**15. Intent to Apply Fee**

Enclose the \$250 Intent Fee (non-refundable) made payable to TNCPE to cover initial processing and eligibility determination. With your Intent to Apply Fee, mail one printed copy of your Intent to Apply/Eligibility Form to:

North Carolina Awards for Excellence  
c/o Tennessee Center for Performance Excellence  
2525 Perimeter Place Drive, Suite 122  
Nashville, TN 37214-3773



# Completing the Intent to Apply/Eligibility Form

See Intent to Apply/Eligibility Form instructions below.

## Please type or print.

### 1. Applicant

Use these fields to provide the official name and address of your organization.

### 2. Size and Locations

Provide the number of full-time equivalent employees (FTE) working at the organization. Indicate the number of sites to be included in the evaluation.

Full-time equivalent employees are defined as those who regularly work 37.5 or more hours a week and are entitled to benefits such as paid vacation, sick leave and insurance coverage. Each instance of job sharing, where multiple individuals fulfill the responsibilities of a single position that requires 37.5 or more hours per week, is counted as one full-time equivalent employee.

### 3. Industry Sector

Please select the sector that best describes your organization.

### 4. Industrial Classification

Insert the North American Industry Classification System (NAICS) codes most relevant to your organization's products and/or services. If you wish to access the NAICS codes online, go to [www.census.gov/naics](http://www.census.gov/naics).

### 5. Baldrige Criteria

Please indicate which Criteria you will use for your application—Business/Nonprofit, Healthcare or Education.

### 6. Official Contact

In these fields, provide complete contact information (using a street address for courier deliveries) for the person at the organization who will be the point of contact for NCAfE and the examiner team leader.

### 7. Alternate Official Contact

Please provide contact information for an alternate contact with authority to provide additional information and arrange a site visit in the event the official contact is not available. If the official or alternate contact changes during the course of the application process, please inform NCAfE.

### 8. Returning Applicant?

Indicate if the organization is a return applicant and, if so, the year(s) of application.

### 9. Highest Ranking Official

In these fields, provide information about the organization's highest ranking official: owner, CEO, president, chairman of the board, plant manager, etc.

### 10. Participation on the Board of Examiners

One of the best ways to gain knowledge of the Excellence Framework is to serve as an examiner and see how the framework has been applied to other, diverse organizations. Past applicant organizations have benefited from having examiners on staff and NCAfE wants to make it as easy as possible to provide this benefit to applicants.

Indicate whether you would like us to train one employee as an examiner. We will follow up with that individual with information about training, review cycle dates, and an examiner application. We are happy to provide training free of charge to one employee of each applicant organization but if your examiner candidate is unable to fulfill all requirements of the review schedule, we will invoice you \$595, the value of examiner training.

### 11. Assurance and Authorization

The signature of your organization's highest ranking official is required. This indicates that your organization is a good citizen and will comply with the responsibilities associated with being a NCAfE Award Program participant.

### 12. Business Factors

You may include the description of business factors as a separate attachment. Also include a line and box organizational chart or charts for your organization.

### 13. Subunits

If your organization is a subunit of a larger organization, attach a line and box organizational chart showing your organization's relationship to the highest management level of the parent organization, including intervening levels.

### 14. How did you hear about NCAfE?

Please take a moment to tell us how you learned about NCAfE.

### **15. Intent Fee and Mailing Address**

A \$250 non-refundable Intent to Apply Fee is required to cover the costs associated with the initial processing and eligibility determination. The Intent to Apply Fee may be paid by check or credit card. Submit your payment with the Intent to Apply/Eligibility Form or contact NCAfE/TNCPE directly to make a credit card payment.

### **16. Submitting your Intent to Apply/Eligibility Packet**

Your Intent to Apply Packet should include:

- The Intent to Apply/Eligibility Form
- A \$250 Intent Fee

Mail these items to NCAfE, c/o Tennessee Center for Performance Excellence postmarked, by the deadline.

NCAfE c/o Tennessee Center for  
Performance Excellence  
2525 Perimeter Place Drive, Suite 122  
Nashville, TN 37214-3773  
(800) 453-6474



# Application Form

North Carolina Awards for Excellence Program State Excellence Award Program

Postmarked By  
July 31, 2026

Please send NCAfE/TNCPE this Application Form accompanied by one printed copy and one electronic copy of your Organizational Profile and Criteria response, and the appropriate Application Fee. These items should be sent to the NCAfE/TNCPE office and postmarked no later than July 31.

## Please type or print.

### 1. Applicant

Organization name as it will appear on the award

Address

City State Zip

### 2. Size and Locations

Total # of employees (full-time equivalent) \_\_\_\_\_

Total # of sites \_\_\_\_\_

### 3. Official Contact

Name

Title

Mailing address

Street address (no PO Box)

City County Zip

Telephone

Email

### 4. Organizational Profile

One printed copy of your Organizational Profile must be submitted with this Application Form. The Organizational Profile must be no longer than five pages and respond to the questions on pages 4-6 of the Criteria. Inclusion of a glossary of terms and abbreviations, as well as an organizational chart, is strongly encouraged. The glossary and organizational chart do not count in the Organizational Profile's five-page limit.

Please note: The number of pages in the Organizational Profile does not count toward the organization's Criteria response that will be submitted with the Application Form.

### 5. Alternate Official Contact

Name

Telephone

Email

### 6. Criteria Response

- A. Attach Organizational Profile and Criteria response to Application Form
- B. Check the Criteria you have used to write your response
  - Business/Nonprofit
  - Health Care
  - Education

### 7. Application Fee

An Application Fee is required based on workforce size. Please refer to the fee table to determine your application fee.

### 8. Release Statement and Signature of Highest Ranking Official

My signature states and attests that: I have reviewed the information provided by the Organizational Profile in this application package. To the best of my knowledge, no untrue statement or omission of a material fact has been made in this application package. Based on the information herein and the current eligibility requirements for the NCAfE Excellence Award, my organization is eligible to apply. I understand if information is found not to support eligibility at any time during the Award Program cycle, my organization will no longer receive consideration for the Award and will only receive a Feedback Report.

Signature



# Completing the Application Form

## Please type or print.

### 1. Applicant

Use these fields to provide the official name and address of your organization as it will appear on the award and in publicity material.

### 2. Size and Locations

Provide the number of full-time equivalent (FTE) employees working at the organization. Indicate the number of sites to be included in the evaluation.

Full-time equivalent employees are defined as those who regularly work 37.5 or more hours a week and are entitled to benefits such as paid vacation, sick leave and insurance coverage. Each instance of job sharing, where multiple individuals fulfill the responsibilities of a single position that requires 37.5 or more hours per week, is counted as one FTE employee.

### 3. Official Contact

In these fields, provide complete contact information (using a street address for courier deliveries) for the person at the organization who can provide additional information and arrange a site visit.

### 4. Alternate Official Contact

Please provide contact information for an alternate contact with authority to provide additional information and arrange a site visit in the event the official contact is not available. If the official or alternate contact changes during the course of the application process, please inform NCAfE.

### 5. Criteria Response

- A. Along with your Organizational Profile, submit the Criteria response based on response requirements and formatting guidelines.
- B. When responding to the Criteria, you may use the Business version of the Baldrige Excellence Framework, the Health Care Framework or the Education Framework. Be sure to indicate which version you used on the application form so examiners can assess your response using the correct Criteria.

If you would like copies of any of the Framework books, go to [www.nist.gov/baldrige/publications/baldrige-excellence-framework](http://www.nist.gov/baldrige/publications/baldrige-excellence-framework).

### 6. Application Fee

Application Fees may be paid by check or credit card. Submit your payment with this Application Form or call NCAfE/TNCPE to pay with a credit card: (800) 453-6474.

### 7. Organization Description

Provide a brief description of your organization. This description will be used in conjunction with the award presentation and for publicity purposes.

### 8. Release Statement and Signature of Highest Ranking Official

The applicant's highest-ranking official must sign in the space provided, indicating agreement to the terms and conditions stated in the Release Statement. His or her signature attests that no untrue statement of a material fact is contained in the application package and no omission of a material fact that is legally disclosable and affects organizational ethical and legal practices has been made.

Your application packet should include:

- One printed copy of the Application Form
- One printed copy of your Organizational Profile and Criteria response
- One electronic copy of your Organizational Profile and Criteria response saved in a PDF file (please do not send a PDF of a scanned document)
- Application Fee

Mail these items to NCAfE c/o Tennessee Center for Performance Excellence postmarked by July 15 Electronic materials should be emailed to [contact@TNCPE.org](mailto:contact@TNCPE.org).

NCAfE c/o Tennessee Center for  
Performance Excellence  
2525 Perimeter Place Drive, Suite 122  
Nashville, TN 37214-3773  
(800) 453-6474



# North American Industry Classification System (NAICS) Codes

Please insert NAICS codes most relevant to your organization’s products and/or services on the first page of the Intent to Apply/ Eligibility Form or Application Form.

- 111 Crop Production
- 112 Animal Production
- 113 Forestry and Logging
- 114 Fishing, Hunting and Trapping
- 115 Support Activities for Agriculture and Forestry
- 211 Oil and Gas Extraction
- 212 Mining (except Oil and Gas)
- 213 Support Activities for Mining
- 221 Utilities
- 236 Construction of Buildings
- 237 Heavy and Civil Engineering Construction
- 238 Specialty Trade Contractors
- 311 Food Manufacturing
- 312 Beverage and Tobacco Product Manufacturing
- 313 Textile Mills
- 314 Textile Product Mills
- 315 Apparel Manufacturing
- 316 Leather and Allied Product Manufacturing
- 321 Wood Product Manufacturing
- 322 Paper Manufacturing
- 323 Printing and Related Support Activities
- 324 Petroleum and Coal Products Manufacturing
- 325 Chemical Manufacturing
- 326 Plastics and Rubber Products Manufacturing
- 327 Nonmetallic Mineral Product Manufacturing
- 331 Primary Metal Manufacturing
- 332 Fabricated Metal Product Manufacturing
- 333 Machinery Manufacturing
- 334 Computer and Electronic Product Manufacturing
- 335 Electrical Equipment, Appliance, and Component Manufacturing
- 336 Transportation Equipment Manufacturing
- 337 Furniture and Related Product Manufacturing
- 339 Miscellaneous Manufacturing
- 423 Merchant Wholesalers, Durable Goods
- 424 Merchant Wholesalers, Nondurable Goods
- 425 Wholesale Electronic Markets and Agents and Brokers
- 441 Motor Vehicle and Parts Dealers
- 442 Furniture and Home Furnishings Stores
- 443 Electronics and Appliance Stores
- 444 Building Material and Garden Equipment and Supplies Dealers
- 445 Food and Beverage Stores
- 446 Health and Personal Care Stores
- 447 Gasoline Stations
- 448 Clothing and Clothing Accessories Stores
- 451 Sporting Goods, Hobby, Book, and Music Stores
- 452 General Merchandise Stores
- 453 Miscellaneous Store Retailers
- 454 Nonstore Retailers
- 481 Air Transportation
- 482 Rail Transportation
- 483 Water Transportation
- 484 Truck Transportation
- 485 Transit and Ground Passenger Transportation
- 486 Pipeline Transportation
- 487 Scenic and Sightseeing Transportation
- 488 Support Activities for Transportation
- 491 Postal Service
- 492 Couriers and Messengers
- 493 Warehousing and Storage
- 511 Publishing Industries (except Internet)
- 512 Motion Picture and Sound Recording Industries
- 515 Broadcasting (except Internet)
- 517 Telecommunications
- 518 Data Processing, Hosting and Related Services
- 519 Other Information Services
- 521 Monetary Authorities-Central Bank
- 522 Credit Intermediation and Related Activities
- 523 Securities, Commodity Contracts, and Other Financial Investments and Related Activities
- 524 Insurance Carriers and Related Activities
- 525 Funds, Trusts, and Other Financial Vehicles
- 531 Real Estate
- 532 Rental and Leasing Services
- 533 Lessors of Nonfinancial Intangible Assets (except Copyrighted Works)
- 541 Professional, Scientific, and Technical Services
- 551 Management of Companies and Enterprises
- 561 Administrative and Support Services
- 562 Waste Management and Remediation Services
- 611 Educational Services
  - 6111 Elementary and Secondary Schools
  - 6112 Junior Colleges
  - 6113 Colleges, Universities, and Professional Schools
  - 6114 Business Schools and Computer and Management Training
  - 6115 Technical and Trade Schools
  - 6116 Other Schools and Instruction
  - 6117 Educational Support Services
- 621 Ambulatory Health Care Services
  - 6211 Offices of Physicians
  - 6212 Offices of Dentists
  - 6213 Offices of Other Health Practitioners
  - 6214 Outpatient Care Centers
  - 6215 Medical and Diagnostic Laboratories
  - 6216 Home Health Care Services
  - 6219 Other Ambulatory Health Care Services
- 622 Hospitals
- 623 Nursing and Residential Care Facilities
- 624 Social Assistance
- 711 Performing Arts, Spectator Sports, and Related Industries
- 712 Museums, Historical Sites, and Similar Institutions
- 713 Amusement, Gambling, and Recreation Industries
- 721 Accommodation
- 722 Food Services and Drinking Places
- 811 Repair and Maintenance
- 812 Personal and Laundry Services
- 813 Religious, Grantmaking, Civic, Professional, and Similar Organizations
- 814 Private Households
- 921 Executive, Legislative, and Other General Government Support
- 922 Justice, Public Order, and Safety Activities
- 923 Administration of Human Resource Programs
- 924 Administration of Environmental Quality Programs
- 925 Administration of Housing Programs, Urban Planning, and Community Development
- 926 Administration of Economic Programs
- 927 Space Research and Technology
- 928 National Security and International Affairs